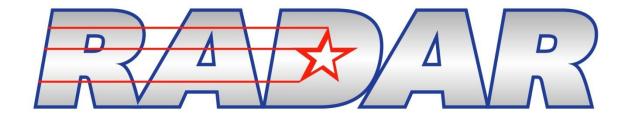
# Title VI Plan and Procedures Title VI of the Civil Rights Act of 1964

**Unified Human Services Transportation Systems, Inc.** 



Adopted date

**January 22, 2019** 

**Updated December 2021** 

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#### I. INTRODUCTION

Title VI of the Civil Rights Act of 1964 prohibits discrimination on the basis of race, color, or national origin in programs and activities receiving Federal financial assistance. Specifically, Title VI provides that "no person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance." (42 U.S.C. Section 2000d).

The Civil Rights Restoration Act of 1987 clarified the intent of Title VI to include all programs and activities of Federal-aid recipients, sub-recipients, and contractors whether those programs and activities are federally funded or not.

Recently, the Federal Transit Administration (FTA) has placed renewed emphasis on Title VI issues, including providing meaningful access to persons with Limited English Proficiency.

Recipients of public transportation funding from FTA and the Virginia Department of Rail and Public Transportation (DRPT) are required to develop policies, programs, and practices that ensure that federal and state transit dollars are used in a manner that is nondiscriminatory as required under Title VI.

This document details how Unified Human Services Transportation Systems, Inc. (doing business as RADAR) incorporates nondiscrimination policies and practices in providing services to the public. RADAR's Title VI policies and procedures are documented in this plan and its appendices and attachments. This plan will be updated periodically (at least every three years) to incorporate changes and additional responsibilities that arise.

#### II. OVERVIEW OF SERVICES

RADAR is a not-for-profit community corporation that partners with local governments and social service agencies to provide reliable, affordable transportation services. Since 1975, RADAR's origin-to-destination services have expanded to meet the growing needs of the community. Today, a fleet of 65 vehicles provides a mix of services including fixed route, deviated fixed route, and demand-response for municipalities and numerous service agencies.

RADAR serves an area of more than 2,401 square miles in Roanoke, Alleghany, Franklin, Rockbridge, and Henry Counties. This area includes the cities of Salem, Roanoke, Martinsville, Lexington, Buena Vista, and Covington and the towns of Vinton, Boones Mill, Iron Gate, Clifton Forge, and Rocky Mount. The organization also provides service to Hollins University and Ferrum College.

RADAR is governed by a Board of Directors from local business and private citizens who provide a wealth of experience and expertise to RADAR. Nathan T. Sanford is the Executive Director of RADAR and oversees the daily operations. Mr. Sanford reports to the Board of Directors. RADAR's operations are regulated by a number of state and federal agencies, including the Virginia Department of Rail and Public Transportation.

RADAR operates 65 vehicles, 33 of which were obtained through funds from the Virginia Department of Rail and Public Transportation (DRPT).

The DRPT vehicles are ADA-compliant, body-on-chassis transport vans with capacities ranging from three to 18 passengers. Other vehicles include school buses and administrative and support vehicles.

Demand-Response services are the backbone of the RADAR mission. Instead of following scheduled routes, demand-response services provide transportation to ADA-certified riders when it's convenient for the rider. Demand-response services include CORTRAN, for seniors, and physically and mentally disabled citizens living in Roanoke County, and Valley Metro STAR, for eligible Roanoke City, Salem, or Vinton ADA-certified residents.

Fixed Routes are regular routes traveled daily picking up and delivering passengers at designated stops. RADAR also provides express bus service to Ferrum College and Hollins University. The Ferrum Express and Hollins Express are designed to connect a college campus to major retail and entertainment destinations in the region while reducing the need for students to bring cars to campus. To accommodate the transportation needs of students, these services run during the weekends: typically Friday night and all day Saturday.

RADAR operates three deviated fixed routes: the Mountain Express located in the Alleghany Highlands; PART located in the Martinsville-Henry County area; and The Maury Express located in the Lexington and Buena Vista area. Deviated fixed routes are designed to provide basic transportation services catering to the general public and ADA-certified residents. Each route follows a published schedule and designated route. However, with advance notice, ADA-certified riders may request a route deviation—for either a pick up or drop off—up to 3/4 of a

mile from the scheduled route. These services provide essential connections to jobs, services, and goods in parts of the region where no other public transportation is generally available.

#### III. POLICY STATEMENT AND AUTHORITIES

#### **Title VI Policy Statement**

RADAR is committed to ensuring that no person shall, on the grounds of race, color, national origin, as provided by Title VI of the Civil Rights Act of 1964 and the Civil Rights Restoration Act of 1987 (PL 100.259), be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity, whether those programs and activities are federally funded or not.

The RADAR Title VI Manager is responsible for initiating and monitoring Title VI activities, preparing required reports, and other responsibilities as required by Title 23 Code of Federal Regulations (CFR) Part 200, and Title 49 CFR Part 21.



November 16, 2021

Signature of Authorizing Official

Date

#### **Authorities**

Title VI of the 1964 Civil Rights Act provides that no person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity receiving federal financial assistance (refer to 49 CFR Part 21). The Civil Rights Restoration Act of 1987 broadened the scope of Title VI coverage by expanding the definition of the terms "programs or activities" to include all programs or activities of Federal Aid recipients, sub recipients, and contractors, whether such programs and activities are federally assisted or not.

Additional authorities and citations include: Title VI of the Civil Rights Act of 1964 (42 U.S.C. Section 2000d); Federal Transit Laws, as amended (49 U.S.C. Chapter 53 et seq.); Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4601, et seq.); Department of Justice regulation, 28 CFR part 42, Subpart F, "Coordination of Enforcement of Nondiscrimination in Federally-Assisted Programs" (December 1, 1976, unless otherwise noted); U.S. DOT regulation, 49 CFR part 21, "Nondiscrimination in Federally-Assisted Programs of the Department of Transportation—Effectuation of Title VI of the Civil Rights Act of 1964" (June 18, 1970, unless otherwise noted); Joint FTA/Federal Highway Administration (FHWA) regulation, 23 CFR part 771, "Environmental Impact and Related Procedures" (August 28, 1987); Joint FTA/FHWA regulation, 23 CFR part 450 and 49 CFR part 613, "Planning Assistance and Standards," (October 28, 1993, unless otherwise noted); U.S. DOT Order 5610.2, "U.S. DOT Order on

Environmental Justice to Address Environmental Justice in Minority Populations and Low-Income Populations," (April 15, 1997); U.S. DOT Policy Guidance Concerning Recipients' Responsibilities to Limited English Proficient Persons, (December 14, 2005), and Section 12 of FTA's Master Agreement, FTA MA 13 (October 1, 2006).

#### IV. NONDISCRIMINATION ASSURANCES TO DRPT

In accordance with 49 CFR Section 21.7(a), every application for financial assistance from the Federal Transit Administration (FTA) must be accompanied by an assurance that the applicant will carry out the program in compliance with DOT's Title VI regulations. This requirement is fulfilled when the Virginia Department of Rail and Public Transportation (DRPT) submits its annual certifications and assurances to FTA. DRPT shall collect Title VI assurances from subrecipients prior to passing through FTA funds.

As part of the Certifications and Assurances submitted to DRPT with the Annual Grant Application and all Federal Transit Administration grants submitted to the DRPT, RADAR submits a Nondiscrimination Assurance which addresses compliance with Title VI as well as nondiscrimination in hiring (EEO) and contracting (DBE), and nondiscrimination on the basis of disability (ADA).

In signing and submitting this assurance, RADAR confirms to DRPT the agency's commitment to nondiscrimination and compliance with federal and state requirements.

#### V. PLAN APPROVAL DOCUMENT

I hereby acknowledge the receipt of the RADAR Title VI Implementation Plan. I have reviewed and approve the Plan. I am committed to ensuring that no person is excluded from participation in, or denied the benefits of RADAR transportation services on the basis of race, color, or national origin, as protected by Title VI according to Federal Transit Administration (FTA) Circular 4702.1B Title VI requirements and guidelines for FTA sub-recipients.

The minutes from the RADAR Board of Directors meeting at which this plan was approved are included as **Attachment G – RADAR Minutes**.

Signature of Authorizing Official

DATE

11-18-21

Scott McCoy, Secretary, Board of Directors

Unified Human Services Transportation Systems, Inc./RADAR

#### VI. ORGANIZATION AND TITLE VI PROGRAM RESPONSIBILITIES

RADAR's Title VI Manager is responsible for ensuring implementation of the agency's Title VI program. Title VI program elements are interrelated and responsibilities may overlap. The specific areas of responsibility have been delineated below for purposes of clarity.

#### **Overall Organization for Title VI**

The Title VI Manager and staff are responsible for coordinating the overall administration of the Title VI program, plan, and assurances, including complaint handling, data collection and reporting, annual review and updates, and internal education.

#### **Detailed Responsibilities of the Title VI Manager**

The Title VI Manager is charged with the responsibility for implementing, monitoring, and ensuring compliance with Title VI regulations. Title VI responsibilities are as follows:

- 1. Process the disposition of Title VI complaints received.
- 2. Collect statistical data (race, color or national origin) of participants in and beneficiaries of agency programs, (e.g., affected citizens, and impacted communities).
- 3. Conduct annual Title VI reviews of agency to determine the effectiveness of program activities at all levels.
- 4. Conduct Title VI reviews of construction contractors, consultant contractors, suppliers, and other recipients of federal-aid fund contracts administered through the agency.
- 5. Conduct training programs on Title VI and other related statutes for agency employees.
- 6. Prepare a yearly report of Title VI accomplishments and goals, as required.
- 7. Develop Title VI information for dissemination to the general public and, where appropriate, in languages other than English.
- 8. Identify and eliminate discrimination.
- 9. Establish procedures for promptly resolving deficiency status and writing the remedial action necessary, all within a period not to exceed 90 days.

#### General Title VI responsibilities of the agency

The Title VI Manager is responsible for substantiating that these elements of the plan are appropriately implemented and maintained, and for coordinating with those responsible for public outreach and involvement and service planning and delivery.

#### 1. Data collection

To ensure that Title VI reporting requirements are met, RADAR will maintain:

- A database or log of Title VI complaints received. The investigation of and response to each complaint is tracked within the database or log.
- A log of the public outreach and involvement activities undertaken to ensure that minority and low-income people had a meaningful access to these activities.

#### 2. Annual Report and Updates

As a sub-recipient of FTA funds, RADAR is required to submit a Quarterly Report Form to DRPT that documents any Title VI complaints received during the preceding quarter and for each year. RADAR will also maintain and provide to DRPT an annual basis, the log of public outreach and involvement activities undertaken to ensure that minority and low-income people had a meaningful access to these activities.

Further, we will submit to DRPT updates to any of the following items since the previous submission, or a statement to the effect that these items have not been changed since the previous submission, indicating date:

- A copy of any compliance review report for reviews conducted in the last three years, along with the purpose or reason for the review, the name of the organization that performed the review, a summary of findings and recommendations, and a report on the status or disposition of the findings and recommendations
- Limited English Proficiency (LEP) plan
- procedures for tracking and investigating Title VI complaints
- A list of Title VI investigations, complaints or lawsuits filed with the agency since the last submission
- A copy of the agency notice to the public that it complies with Title VI and instructions on how to file a discrimination complaint

#### 3. Annual review of Title VI program

Each year, in preparing for the Annual Report and Updates, the Title VI Manager will review the agency's Title VI program to assure implementation of the Title VI plan. In addition, they will review agency operational guidelines and publications, including those for contractors, to verify that Title VI language and provisions are incorporated, as appropriate.

#### 4. Dissemination of information related to the Title VI program

Information on our Title VI program will be disseminated to agency employees, contractors, and beneficiaries, as well as to the public, as described in the "public outreach and involvement "section of this document, and in other languages when needed according to the LEP plan as well as federal and State laws/regulations.

#### **5. Resolution of complaints**

Any individual may exercise his or her right to file a complaint if that person believes that he, she or any other program beneficiaries have been subjected to unequal treatment or discrimination in the receipt of benefits/services or prohibited by non-discrimination requirements. RADAR will report the complaint to DRPT within three business days (per DRPT requirements), and make a concerted effort to resolve complaints locally, using the agency's Title VI Complaint Procedures. All Title VI complaints and their resolution will be logged as described under Section 1. Data collection and reported annually (in addition to immediately) to DRPT.

#### 6. Written policies and procedures

Our Title VI policies and procedures are documented in this plan and its appendices and attachments. This plan will be updated periodically to incorporate changes and additional responsibilities that arise. During the course of the Annual Title VI Program Review (item 3 above), the Title VI Manager will determine whether or not an update is needed.

#### 7. Internal education

Our employees will receive training on Title VI policies and procedures upon hiring and upon promotion. This training will include requirements of Title VI, our obligations under Title VI (LEP requirements included), and required data that must be gathered and maintained. In addition, training will be provided when any Title VI-related policies or procedures change (agency-wide training), or when appropriate in resolving a complaint.

Title VI training is the responsibility of the Title VI Manager.

#### 8. Title VI clauses in contracts

In all federal procurements requiring a written contract or Purchase Order (PO), RADAR's contract/PO will include appropriate non-discrimination clauses. The Title VI Manager will work with the Director of Finance who is/are responsible for procurement contracts and PO's to ensure appropriate non-discrimination clauses are included.

#### VII. PROCEDURES FOR NOTIFYING THE PUBLIC OF TITLE VI RIGHTS AND HOW TO FILE A COMPLAINT

#### Requirement to Provide a Title VI Public Notice

Title 49 CFR Section 21.9(d) requires recipients to provide information to the public regarding the recipient's obligations under DOT's Title VI regulations and apprise members of the public of the protections against discrimination afforded to them by Title VI. At a minimum, RADAR shall disseminate this information to the public by posting a Title VI notice on the agency's website and in public areas of the agency's office(s), including the reception desk, meeting rooms, in federally-funded vehicles, etc.

#### **See Appendix A - Title VI Public Notice**

#### **Title VI Complaint Procedures**

#### Requirement to Develop Title VI Complaint Procedures and Complaint Form.

In order to comply with the reporting requirements established in 49 CFR Section 21.9(b), all recipients shall develop procedures for investigating and tracking Title VI complaints filed against them and make their procedures for filing a complaint available to members of the public. Recipients must also develop a Title VI complaint form. The form and procedure for filing a complaint shall be available on the recipient's website and at their facilities.

Any individual may exercise his or her right to file a complaint with RADAR if that person believes that he or she has been subjected to unequal treatment or discrimination in the receipt of benefits or services. We will report the complaint to DRPT within three business days (per DRPT requirements), and make a concerted effort to resolve complaints locally, using the agency's Nondiscrimination Complaint Procedures. All Title VI complaints and their resolution will be logged and reported annually (in addition to immediately) to DRPT.

A person may also file a complaint directly with the Federal Transit Administration, Office of Civil Rights, Attention: Title VI Program Coordinator, East Building, 5<sup>th</sup> floor – TCR, 1200 New Jersey Avenue SE, Washington, DC 20590.

RADAR includes the following language on all printed information materials, on the agency's website, in press releases, in public notices, in published documents, and on posters on the interior of each vehicle operated in passenger service:

RADAR is committed to ensuring that no person is excluded from participation in, or denied the benefits of its transportation services on the basis of race, color or national origin, as protected by Title VI in the Federal Transit Administration (FTA) Circular 4702.1B. For additional information on RADAR's nondiscrimination policies and procedures, or to file a complaint, please visit the website at www.radartransit.org or Title VI Manager, P.O. Box 13825, Roanoke, Virginia 24037.

Instructions for filing Title VI complaints are posted on the agency's website and in posters on the interior of each vehicle operated in passenger service and agency's facilities, and are also included within *RADAR*'s service-specific brochures.

#### A copy of RADAR's Title VI Complaint Form is attached as APPENDIX B.

## **Procedures for Handling and Reporting Investigations/Complaints and Lawsuits**

Should any Title VI investigations be initiated by FTA or DRPT, or any Title VI lawsuits are filed against RADAR the agency will follow these procedures:

#### **Procedures**

- 1. Any individual, group of individuals, or entity that believes they have been subjected to discrimination on the basis of race, color, or national origin may file a written complaint with the Title VI Manager. The complaint is to be filed in the following manner:
  - a. A formal complaint must be filed within 180 calendar days of the alleged occurrence.
  - b. The complaint shall be in writing and signed by the complainant(s).
  - c. The complaint should include:
    - the complainant's name, address, and contact information
    - (i.e., telephone number, email address, etc.)
    - the date(s) of the alleged act of discrimination (if multiple days, include the date when the complainant(s) became aware of the alleged discrimination and the date on which the alleged discrimination was discontinued or the latest instance).
    - a description of the alleged act of discrimination
    - the location(s) of the alleged act of discrimination (include vehicle number if appropriate)
    - an explanation of why the complainant believes the act to have been discriminatory on the basis of race, color, and national origin
    - if known, the names and/or job titles of those individuals perceived as parties in the incident
    - contact information for any witnesses
    - indication of any related complaint activity (i.e., was the complaint also submitted to DRPT or FTA?)
  - d. The complaint shall be submitted to the RADAR Title VI Manager at P.O. Box 13825, Roanoke, Virginia 24037 or radar@radartransit.org.
  - e. Complaints received by any other employee of RADAR will be immediately forwarded to the Title VI Manager.
  - f. In the case where a complainant is unable or incapable of providing a written statement, a verbal complaint of discrimination may be made to the Title VI Manager. Under these circumstances, the complainant will be interviewed, and the Title VI Manager will assist the complainant in converting the verbal allegations to writing.
- 2. Upon receipt of the complaint, the Title VI Manager will immediately:
  - a. notify DRPT (no later than 3 business days from receipt)
  - b. notify the RADAR Director of Transportation.
  - c. ensure that the complaint is entered in the complaint database
- 3. Within 3 business days of receipt of the complaint, the Title VI Manager will contact the complainant by telephone to set up an interview.

- 4. The complainant will be informed that they have a right to have a witness or representative present during the interview and can submit any documentation he/she perceives as relevant to proving his/her complaint.
- 5. If DRPT has assigned staff to assist with the investigation, the Title VI Manager will offer an opportunity to participate in the interview.
- 6. The alleged discriminatory service or program official will be given the opportunity to respond to all aspects of the complainant's allegations.
- 7. The Title VI Manager will determine, based on relevancy or duplication of evidence, which witnesses will be contacted and questioned.
- 8. The investigation may also include:
  - a. investigating contractor operating records, policies or procedures
  - b. reviewing routes, schedules, and fare policies
  - c. reviewing operating policies and procedures
  - d. reviewing scheduling and dispatch records
  - e. observing behavior of the individual whose actions were cited in the complaint
- 9. All steps taken and findings in the investigation will be documented in writing and included in the complaint file.
- 10. The Title VI Manager will contact the complainant at the conclusion of the investigation, but prior to writing the final report, and give the complainant an opportunity to give a rebuttal statement at the end of the investigation process.
- 11. At the conclusion of the investigation and **within 60 days** of the interview with the complainant, the Title VI Manager will prepare a report that includes a narrative description of the incident, identification of persons interviewed, findings, and recommendations for disposition. This report will be provided to the Authorizing Official, DRPT, and, if appropriate, RADAR's legal counsel.
- 12. The Title VI Manager will send a letter to the complainant notifying them of the outcome of the investigation. If the complaint was substantiated, the letter will indicate the course of action that will be followed to correct the situation. If the complaint is determined to be unfounded, the letter will explain the reasoning, and refer the complainant to DRPT in the event the complainant wishes to appeal the determination. This letter will be copied to DRPT.
- 13. A complaint may be dismissed for the following reasons:
  - a. The complainant requests the withdrawal of the complaint.
  - b. An interview cannot be scheduled with the complainant after reasonable attempts.
  - c. The complainant fails to respond to repeated requests for additional information needed to process the complaint.
- 14. DRPT will serve as the appealing forum to a complainant that is not satisfied with the outcome of an investigation conducted by RADAR. DRPT will analyze the facts of the case and will issue its conclusion to the appellant according to their procedures.

#### Transportation-Related Title VI Investigations, Complaints, and Lawsuits

#### **Background**

All recipients shall prepare and maintain a list of any of the following that allege discrimination on the basis of race, color, or national origin:

- Active investigations conducted by FTA and entities other than FTA;
- Lawsuits; and
- Complaints naming the recipient.

This list shall include the date that the transportation-related Title VI investigation, lawsuit, or complaint was filed; a summary of the allegation(s); the status of the investigation, lawsuit, or complaint; and actions taken by the recipient in response, or final findings related to the investigation, lawsuit, or complaint. This list shall be included in the Title VI Program submitted to DRPT every three years and information shall be provided to DRPT quarterly and annually.

**SEE APPENDIX C- Investigations, Lawsuits and Complaints Document** 

#### **Public Outreach and Involvement**

#### PUBLIC PARTICIPATION PLAN

#### Introduction

The Public Participation Plan (PPP) is a guide for ongoing public participation endeavors. Its purpose is to ensure that RADAR utilizes effective means of providing information and receiving public input on transportation decisions from low income, minority and limited English proficient (LEP) populations, as required by Title VI of the Civil Rights Act of 1964 and its implementing regulations.

Under federal regulations, transit operators must take reasonable steps to ensure that Limited English Proficient (LEP) persons have meaningful access to their programs and activities. This means that public participation opportunities, normally provided in English, should be accessible to persons who have a limited ability to speak, read, write, or understand English.

In addition to language access measures, other major components of the PPP include: public participation design factors; a range of public participation methods to provide information, to invite participation and/or to seek input; examples to demonstrate how population-appropriate outreach methods can be and were identified and utilized; and performance measures and objectives to ensure accountability and a means for improving over time.

RADAR established a public participation plan or process that will determine how, when, and how often specific public participation activities should take place, and which specific measures are most appropriate.

RADAR will make these determinations based on a demographic analysis of the population(s) affected, the type of plan, program, and/or service under consideration, and the resources available. Efforts to involve minority and LEP populations in public participation activities may include both comprehensive measures, such as placing public notices at all transit stations, stops, and vehicles, as well as targeted measures to address linguistic, institutional, cultural, economic, historical, or other barriers that may prevent minority and LEP persons from effectively participating in our decision-making process.

#### **SEE APPENDIX D-Summary of Outreach Efforts**

## VIII. LANGUAGE ASSISTANCE PLAN FOR PERSONS WITH LIMITED ENGLISH PROFICIENCY (LEP)

#### **Introduction and Legal Basis**

LEP is a term that defines any individual not proficient in the use of the English language. The establishment and operation of an LEP program meets objectives set forth in Title VI of the Civil Rights Act and Executive Order 13116, Improving Access to Services for Persons with Limited English Proficiency (LEP). This Executive Order requires federal agencies receiving financial assistance to address the needs of non-English speaking persons. The Executive Order also establishes compliance standards to ensure that the programs and activities that are provided by a transportation provider in English are accessible to LEP communities. This includes providing meaningful access to individuals who are limited in their use of English. The following LEP language implementation plan, developed by RADAR is based on FTA guidelines.

As required, RADAR developed a written LEP Plan (below). Using American Community Survey (ACS) Census data, RADAR has evaluated data to determine the extent of need for translation services of its vital documents and materials.

LEP persons can be a significant market for public transit, and reaching out to these individuals can help increase their utilization of transit. Therefore, it also makes good business sense to translate vital information into languages that the larger LEP populations in the community can understand.

See Appendix F for maps of RADAR's service area showing LEP populations, poverty rates, and minority rates.

#### **Assessment of Needs and Resources**

The need and resources for LEP language assistance were determined through a four-factor analysis as recommended by FTA guidance.

## Factor 1: Assessment of the Number and Proportion of LEP Persons Likely to be Served or Encountered in the Eligible Service Population

The agency has reviewed census data on the number of individuals in its service area that have limited English Proficiency, as well as the languages they speak.

#### **U.S. Census Data – American Community Survey (2011-2015)**

Data from the U.S. Census Bureau's American Community Survey (ACS) were obtained through <a href="https://www.census.gov">www.census.gov</a> by RADAR's service area. The agency's service area includes

a total of 9,423 (2.45%) persons with Limited English Proficiency (those persons who indicated that they spoke English "less than very well" in the 2011-2015 ACS Census).

Information from the 2011-2015 ACS also provides more detail on the specific languages that are spoken by those who report that they speak English less than very well. Languages spoken at home by those with LEP are presented below. These data indicate the extent to which translations into other language are needed to meet the needs of LEP persons.

Table 1 – LEP by Language Spoken at Home

RADAR Service Area							
Language	Number of LEP Population	Percent of Service Area Population Speaking Language	Percent of LEP Population Speaking Language				
Spanish or Spanish Creole	4,755	1.24%	50.46%				
African languages	716	0.19%	7.60%				
Vietnamese	572	0.15%	6.07%				
Other Indic languages	464	0.12%	4.92%				
Other Asian languages	423	0.11%	4.49%				
Chinese	303	0.08%	3.22%				
Gujarati	288	0.07%	3.06%				
Arabic	249	0.06%	2.64%				
French Creole	199	0.05%	2.11%				
Tagalog	197	0.05%	2.09%				
French	161	0.04%	1.71%				
Japanese	139	0.04%	1.48%				
German	137	0.04%	1.45%				
Hindi	126	0.03%	1.34%				
Urdu	111	0.03%	1.18%				
Korean	103	0.03%	1.09%				
Serbo-Croatian	92	0.02%	0.98%				
Italian	70	0.02%	0.74%				
Other Indo-European languages	65	0.02%	0.69%				
Russian	59	0.02%	0.63%				
Other West Germanic languages	45	0.01%	0.48%				
Persian	44	0.01%	0.47%				
Mon-Khmer	43	0.01%	0.46%				
Thai	38	0.01%	0.40%				
Portuguese or Portuguese Creole	8	0.00%	0.08%				

Other Pacific Island languages	5	0.00%	0.05%
Greek	5	0.00%	0.05%
Other Native North American languages	3	0.00%	0.03%
Other and unspecified languages	3	0.00%	0.03%
Total LEP Population	9,423	2.45%	
<b>Total Service Area Population</b>	384,326		

Spanish or Spanish Creole (4,755) is the most widely spoken language among LEP individuals in the Service Area. No other language group surpasses the Safe Harbor Provision. Figure 2 in Appendix F shows the percentage of LEP individuals in each Census Block Group. There are higher percentages of LEP persons in the city of Roanoke and Henry County.

## Factor 2: Assessment of Frequency with Which LEP Individuals Come Into Contact with the Transit Services or System

RADAR reviewed the relevant benefits, services, and information provided by the agency and determined the extent to which LEP persons have come into contact with these functions through one or more of the following channels:

- Contact with transit vehicle operators;
- Contact with transit station managers;
- Calls to RADAR's customer service telephone line;
- Visits to the agency's headquarters;
- Access to the agency's website;
- Attendance at community meetings or public hearings hosted by RADAR;
- Contact with the agency's ADA complementary paratransit system (including applying for eligibility, making reservations, and communicating with drivers).

Anecdotally, we have heard that most non-English speakers are Spanish speakers, and infrequently ride our deviated-fixed route services in Lexington and Henry County, among others.

We will continue to identify emerging populations as updated Census and American Community Survey data become available for our service area. In addition, when LEP persons contact our agency, we attempt to identify their language and keep records on contacts to accurately assess the frequency of contact. To assist in language identification, we use a language identification flashcard based on that which was developed by the U.S. Census. (http://www.lep.gov/ISpeakCards2004.pdf)]

#### **Information from Community Organizations that Serve LEP Persons (Optional?)**

To supplement the Census, education, and labor department data, RADAR conducted community outreach to the following organizations that work with LEP populations.

- Community organizations
- State and local governments

## Factor 3: Assessment of the Nature and Importance of the Transit Services to the LEP Population

RADAR provides the following programs, activities and services:

<u>Services</u>	Type/Service Area
CORTRAN	Demand response for Roanoke County
Mountain Express	Deviated-Fixed Route for Alleghany County and Covington City
PART	Deviated-Fixed Route for Henry County and Martinsville City
Maury Express	Deviated-Fixed Route for Rockbridge County, Lexington City, and
_	Buena Vista City

Based on past experience serving and communicating with LEP persons and interviews with community agencies, we learned that the following services/routes/programs are currently of particular importance LEP persons in the community.

Lexington Route of the Maury Express.

Collinsville section of Northern County PART route.

The following are the most critical services provided by RADAR for all customers, including LEP persons.

- Safety and security awareness instructions
- Emergency evacuation procedures
- Public transit services, including reduced fare application process
- ADA paratransit services (if your agency operates fixed-route), including eligibility certification process
- Other paratransit services
- Services targeted at low income persons

#### Factor 4: Assessment of the Resources Available to the Agency and Costs

#### Costs

The following language assistance measures are currently being provided by RADAR:

- The agency is connected to the Volatia Language Network which provides interpreter services on an "as needed" basis. The cost is \$3.50 per minute for an over-the-phone interpreter. Since the agency has never had to use any of the services it is difficult to estimate future costs.
- In 2012 RADAR had the PART brochure designed and interpreted in Spanish for distribution in the Martinsville and Henry County service area. The total cost of this production was approximately \$1,200.
- Staff time and personnel dedicated to language assistance is too small to quantify.

Based on the analysis of demographic data and contact with community organizations and LEP persons, RADAR has determined that the following additional services are ideally needed to provide meaningful access:

• Informational brochures for all services should be translated into Spanish at a cost of approximately \$5,000.

#### Resources

The available budget that could be currently be devoted to additional language assistance expenses is too small to actually quantify. This amount is likely to be stable over time.

In addition, in-kind assistance may be available through community organizations, other city or county departments, and/or other transit agencies who may be able to partner for language assistance services.

#### Feasible and Appropriate Language Assistance Measures

Based on the available resources, the following language assistance measures are feasible and appropriate for our agency at this time:

• Continue to provide current language assistance measures.

#### **LEP Implementation Plan**

Through the four-factor analysis, RADAR has determined that the following types of language assistance are most needed and feasible:

- o Translation of vital documents such as system maps and ride guides into Spanish.
- o Language Line Translation Services for telephone contacts.

#### Staff Access to Language Assistance Services

Agency staff who come into contact with LEP persons can access language services by connecting with Volatia Language Network by telephone. All staff will be provided

with a list of available language assistance services and additional information and referral resources (such as community organizations which can assist LEP persons). This list will be updated at least annually.

#### Responding to LEP Callers

Staff who answer calls from the public respond to LEP customers as follows: the office will connect with Volatia Language Network by telephone.

#### Responding to Written Communications from LEP Persons

The following procedures are followed when responding to written communications from LEP persons: the office will connect with Volatia Language Network by telephone

#### Responding to LEP Individuals in Person

The following procedures are followed when an LEP person visits our customer service and administrative office: the office will connect with Volatia Language Network by telephone.

The following procedures are followed by operators when an LEP person has a question on board a RADAR vehicle: operator is to contact office by two-way radio or cell phone for assistance and the office will connect with Volatia Language Network by telephone.

#### Staff Training

As noted previously, all RADAR staff are provided with a list of available language assistance services and additional information and referral resources, updated annually.

All new hires receive training on assisting LEP persons as part of their sensitivity and customer service training. This includes:

- A summary of the transit agency's responsibilities under the DOT LEP Guidance;
- A summary of the agency's language assistance plan;
- A summary of the number and proportion of LEP persons in the agency's service area, the frequency of contact between the LEP population and the agency's programs and activities, and the importance of the programs and activities to the population;
- A description of the type of language assistance that the agency is currently
  providing and instructions on how agency staff can access these products and
  services; and
- A description of the agency's cultural sensitivity policies and practices.

Also, all staff who routinely come into contact with customers, as well as their supervisors and all management staff, receive annual refresher training on policies and procedures related to assisting LEP persons.

There will be an annual staff meeting to refresh employees on policies and procedures related to assisting LEP persons.

#### **Providing Notice to LEP Persons**

LEP persons are notified of the availability of language assistance through the following approaches:

- following our Title VI policy statement included on our vital documents.
- on our website, with links to translations of vital documents in other languages.
- through signs posted on our vehicles and in our customer service and administrative offices.
- through ongoing outreach efforts to community organizations, schools, and religious organizations.

LEP persons will also be included in all community outreach efforts related to service and fare changes.

#### Monitoring/updating the plan

This plan will be updated on a periodic basis (at least every three years), based on feedback, updated demographic data, and resource availability.

As part of ongoing outreach to community organizations, RADAR will solicit feedback on the effectiveness of language assistance provided and unmet needs. In addition, we will conduct periodic surveys, community meetings, and reviews of updated Census data, to determine changes to LEP needs.

In preparing the triennial update of this plan, RADAR will conduct an internal assessment using the Language Assistance Monitoring Checklist provided in the FTA's "Implementing the Department of Transportation's Policy Guidance Concerning Recipients' Responsibilities to Limited English Proficient (LEP) Persons: A Handbook for Public Transportation Providers."

Based on the feedback received from community members and agency employees, RADAR will make incremental changes to the type of written and oral language assistance provided as well as to their staff training and community outreach programs. The cost of proposed changes and the available resources will affect the enhancements that can be made, and therefore RADAR will attempt to identify the most cost-effective approaches.

As the community grows and new LEP groups emerge, RADAR will strive to address the needs for additional language assistance.

#### MINORITY REPRESENTATION ON PLANNING AND ADVISORY BODIES

Title 49 CFR Section 21.5(b)(1)(vii) states that a recipient may not, on the grounds of race, color, or national origin, "deny a person the opportunity to participate as a member of a planning, advisory, or similar body which is an integral part of the program."

RADAR has transit-related, non-elected planning boards, advisory councils or committees, or similar committees, the membership of which we select. The advisory councils for our deviated-fixed route systems are selected based on the funding stakeholders for each system. Therefore, each funding partner has one representative on their respective council. In some cases, additional members from the community are invited to the group based on the recommendation of the group as a whole. Minorities are encouraged to participate on the committees, provided they are either the representative of the financial stakeholders or sponsored by the council as a whole.

SEE APPENDIX E- TABLE MINORITY REPRESENTATION ON COMMITTEES BY RACE

#### IX. REQUIREMENTS OF TRANSIT PROVIDERS

#### Requirements and Guidelines for Fixed Route Transit Providers

The requirements apply to all providers of fixed route public transportation (also referred to as transit providers) that receive Federal financial assistance, inclusive of States, local and regional entities, and public and private entities.

Transit providers that are sub-recipients will submit the information to their primary recipient (the entity from whom they directly receive transit funds) every three years on a schedule determined by the primary recipient. The requirements are scaled based on the size of the fixed route transit provider.

#### **REQUIRED: Service Standards and Policies**

- Service Standards
  - o Vehicle load, Vehicle headway, On-time performance, Service availability
- Service Policies
  - o Transit amenities, Vehicle assignment

RADAR is required to plan and deliver transportation services in an equitable manner. This means the distribution of service levels and quality is to be equitable between minority and low income populations and the overall population. RADAR has reviewed its services and policies to ensure that those services and benefits are provided in an equitable manner to all persons.

#### Service Standards

The agency has set standards and policies that address how services are distributed across the transit system service area to ensure that the distribution affords users equitable access to these services. As shown in the following maps, the agency's routes are designed and laid out based on the locations that re of high priority to the community and time allotment or completion of circuits of the route. The agency's demand responsive services are available to all callers on a first-come first-served basis, without regard for race, color or national origin.

The following system-wide service standards are used to guard against service design or operations decisions from having disparate impacts. All of RADAR's services meet the agency's established standards; thus it is judged that services are provided equitably to all persons in the service area, regardless of race, color or national origin.

- **Vehicle load** -Vehicle load is expressed as the ratio of passengers to the total number of seats on a vehicle at its maximum load point. The standard for maximum vehicle load is 1.00, all of RADAR's services meet this standards
- Vehicle headway -Vehicle headway is the amount of time between two vehicles traveling in the same direction on a given route. A shorter headway corresponds to more frequent service. The standard for vehicle headways is 90 minutes. All of RADAR's services meet this standards
- On-time performance -On-time performance is a measure of runs completed as scheduled. This criterion first must define what is considered to be "on time." The standard for on-time performance is no later than 10 minutes from scheduled or published pick up/departure time. All of RADAR's services meet this standard.
- Service availability Service availability is a general measure of the distribution of
  routes within a transit provider's service area or the span of service. The standard for
  service availability is to provide coverage of the primary destinations in a given area,
  as recommended by officials from the respective localities. All of RADAR's services
  meet this standard..

#### Service and Operating Policies

RADAR's service and operating policies also ensure that operational practices do not result in discrimination on the basis of race, color, or national origin.

- **Distribution and Siting of Transit Amenities** -Transit amenities refer to items of comfort, convenience, and safety that are available to the general riding public. RADAR has a policy to ensure the equitable distribution of transit amenities across the system. This policy applies to seating (i.e., benches, seats), bus shelters and canopies, (c) provision of information, Intelligent Transportation Systems (ITS), waste receptacles (including trash and recycling). Passenger amenities are sited based on all having the same and equal amenities.
- Vehicle assignment Vehicle assignment refers to the process by which transit vehicles are placed into service and on routes throughout the system. RADAR assigns vehicles with the goal of providing equitable benefits to minority and low income populations. Vehicles are assigned with regard to service type (fixed-route, demand-response, or a hybrid type) and ridership demand patterns (routes with greater numbers of passengers need vehicles with larger capacities). For each type of assignment, newer vehicles are rotated to ensure that no single route or service always has the same vehicle. The Title VI manager reviews vehicle assignments on a monthly basis to ensure that vehicles are indeed being rotated and that no single route or service always has the old or new vehicles.

This review process is conducted based on the type of the service offered. For our demand response systems, the process assures that the age of the vehicles used does not exceed the company-wide average. For the deviated-fixed route services, each of the three individual systems have their own assigned vehicles such that there is no

opportunity for rotation. When replacement/backup vehicles are purchased for these systems, the new buses are rotated in with the older ones on a weekly basis, ensuring all routes and services get equal access to the newer vehicles. For fixed-route systems, higher capacity vehicles are assigned to allow for higher ridership.

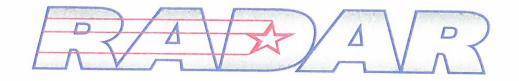
#### **Monitoring Title VI Complaints**

As part of the complaint handling procedure, the Title VI Manager investigates possible inequities in service delivery for the route(s) or service(s) about which the complaint was filed. Depending on the nature of the complaint, the review examines span of service (days and hours), frequency, routing directness, interconnectivity with other routes and/or fare policy. If inequities are discovered during this review, options for reducing the disparity are explored, and service or fare changes are planned if needed.

In addition to the investigation following an individual complaint, the Title VI Manager periodically reviews all complaints received to determine if there may be a pattern. At a minimum, this review is conducted as part of preparing the Annual Report and Update for submission to DRPT.

#### **Fare and Service Changes**

RADAR follows its adopted written policy for the public comment process for major service reductions and fare increases. With each proposed service or fare change, RADAR considers the relative impacts on, and benefits to, minority and low income populations, including LEP populations. All planning efforts for changes to existing services or fares, as well as new services, have a goal of providing equitable service. This analysis is also conducted for service and fare changes planned for in the agency's Transportation Development Plan also include this equity analysis.



### Title VI of the Civil Rights Act of 1964 Policy

Unified Human Services Transportation Systems, Inc. (RADAR) hereby gives public notice that it is RADAR's policy to assure full compliance with Title VI of the Civil Rights Act of 1964, Federal Transit Administration (FTA) Circular 4702.1A, and related statutes and regulations in all programs and activities. Title VI requires that no person shall, on the grounds of race, color, sex or national origin be excluded from participation in, be denied the benefits of or otherwise subjected to discrimination under any FTA program or other activity for which RADAR receives Federal financial assistance.

Persons wishing to request additional information on RADAR's Title VI obligations may contact RADAR at 540-343-1721 or write to the following address: P.O. Box 13825, Roanoke, Virginia 24037.

Any person who believes they have been aggrieved by discriminatory practice under Title VI has a right to file a formal complaint with the FTA. Any such complaint must be in writing and filed with the FTA Civil Rights office within one hundred eighty (180) days following the date of the alleged discriminatory occurrence. Information on how to contact the FTA to file a complaint may be obtained by contacting RADAR at the above telephone number or address.

### $\ \, \textbf{Appendix} \,\, \textbf{A} - \textbf{List} \,\, \textbf{of} \,\, \textbf{Locations} \,\, \textbf{where} \,\, \textbf{Title} \,\, \textbf{IV} \,\, \textbf{Notice} \,\, \textbf{is} \,\, \textbf{Displayed} \\$

- Inside each of our passenger vehicles.
- On company bulletin boards.
- On the company web site.
- On our printed brochures for each service.

### **Title VI Complaint Form**

#### **UHSTS, Inc. / RADAR**

Section I:								
Name:								
Address:								
Telephone (Home):		Telephor	ne (Work):					
Electronic Mail Address:								
Accessible Format	Large Print		Audio Tape					
Requirements?	TDD		Other					
Section II:								
Are you filing this complai	nt on your own behalf?		Yes*	No				
*If you answered "yes" to t	this question, go to Secti	on III.						
If not, please supply the na	-	he person						
for whom you are complain	ning:							
Please explain why you have	ve filed for a third party:		•					
		·						
Please confirm that you have			Yes	No				
aggrieved party if you are f	filing on behalf of a third	l party.						
Section III:								
I believe the discrimination	I experienced was base	d on (check	all that apply):					
[] Race [] C	olor	[] Nationa	al Origin					
Date of Alleged Discrimina	ation (Month, Day, Year	·):						
Explain as clearly as possib	ole what happened and v	vhy you beli	ieve you were discr	iminated				
against. Describe all persor			-					
the person(s) who discrimin				act information				
of any witnesses. If more s	pace is needed, please u	se the back	of this form.					
Section IV								
Have you previously filed a Title VI complaint with this  Yes  No								
agency?								
Section V								
Have you filed this compla	int with any other Feder	al, State, or	local agency, or wi	th any Federal				
or State court?								

[] Yes [] No	
If yes, check all that apply:	
[] Federal Agency:	_
[] Federal Court	_ [ ] State Agency
[ ] State Court	
Please provide information about a contact p filed.	person at the agency/court where the complaint was
Name:	
Title:	
Agency:	
Address:	
Telephone:	
Section VI	
Name of agency complaint is against:	
Contact person:	
Title:	
Telephone number:	
You may attach any written materials or othe complaint.	er information that you think is relevant to your
Signature and date required below	
Signature	Date

Please submit this form in person at the address below, or mail this form to:

Title VI Manager UHSTS, Inc. / RADAR P.O. Box 13825 Roanoke, Virginia 24037 540-343-1721 Ext. 102 540-266-7198 Fax 800-964-5707 Ext. 102 radar@radartransit.org

TITLE VI COMPLAINT LOG - UHSTS, INC. / RADAR  DATE SUBMISSION SUBMITTER NAME INCIDENT INCIDENT DATE DATE NOTIFICATION COMPLAINANT INVESTIGATION FINDING RESPONSE										
DATE	SUBMISSION							INVESTIGATION	FINDING	RESPONSE
RECEIVED	METHOD	ADDRESS-PHONE NUMBER-E-MAIL	DATE	DESCRIPTION	NOTIFIED	METHOD	LANGUAGE			TO INDIVIDUAL
NO TITLE VI COMPLAINTS RECEIVED TO DATE										
	-									
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#### **Appendix D – Summary of Outreach Efforts**

RADAR takes the following steps to ensure that minority, low-income, and LEP members of the community have meaningful access to public outreach and involvement activities, including those conducted as part of the planning process for proposed changes in services, fares, and facilities development.

- Publishing public notices within local newspapers of general circulation, as well as those targeted at minorities, low income and LEP persons and on the agency's website. Public notices are issued to:
  - o announce opportunity to participate or provide input in planning for service changes, fare changes, new services, and new or improved facilities (early in the process)
  - o announce the formal comment period on proposed major service reduction s and fare increases with instructions for submitting comments including the opportunity of a public hearing at the end of the planning process.
  - o announce impending service and fare changes after plan has been finalized.
  - o announce intent to apply for public transit funding from DRPT, and to announce the formal comment period on the proposed program of projects, with the opportunity of a public hearing annually in advance of submitting the ATP.
- Posting public notices as described above at major passenger/public facilities and in all vehicles.
- Sending news releases to The Roanoke Times, The Virginian Review, the Martinsville Bulletin and other news media of general interest as well as those targeted at minority and LEP persons, as well as community-based organizations that serve persons protected under Title VI and which publish newsletters.
- Sending public service announcements (PSAs) to news media of general interest, as well as, those targeted at minority, low income and LEP persons, as well as community-based organizations that serve persons protected under Title VI and which publish newsletters.
- Conducting in-person outreach upon request at public meetings, community -based organizations, human service organizations which assist low income and LEP persons, places of worship, service organization meetings, cultural centers, and other places and events that reach out to persons protected under Title VI.
- Conducting public hearings at locations and meeting times that are accessible by public transit.
- Conducting periodic annual customer satisfaction surveys which are distributed to passengers on vehicles.

### Appendix E – Minority Representation on Committees by Race

Committee	Black or African American	White/ Caucasian	Latino/ Hispanic	American Indian or Alaska Native	Asian	Native Hawaiian or other Pacific Islander	Other	Totals
RADAR Board of Directors	2	12	0	0	0	0	0	14
% of RADAR Board of Directors	14%	86%	0%	0%	0%	0%	0%	100%
Roanoke Area Advisory Committee	2	3	0	0	0	0	0	5
% of Roanoke Area Advisory Committee	40%	60%	0%	0%	0%	0%	0%	100%
PART Advisory Committee	0	6	0	0	0	0	0	6
% of PART Advisory Committee	0%	100%	0%	0%	0%	0%	0%	100%
Maury Express Advisory Committee	0	8	0	0	0	0	0	8
% of Maury Express Advisory Committee	0	100%	0	0	0	0	0	100%

### Appendix F – RADAR Service Area Maps: Poverty, LEP, and Minority Rates

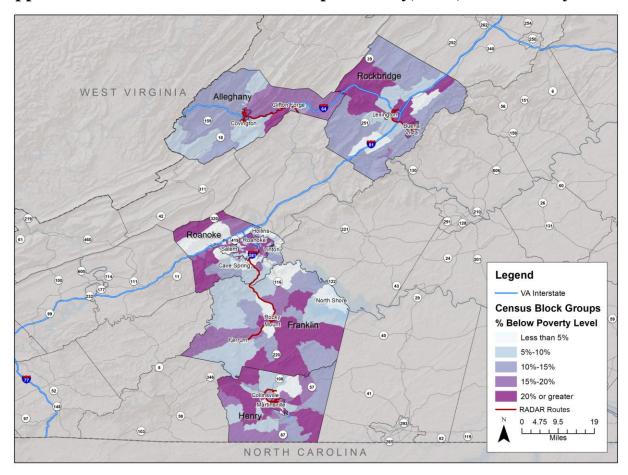


Figure 1 - RADAR Service Area Poverty Rates

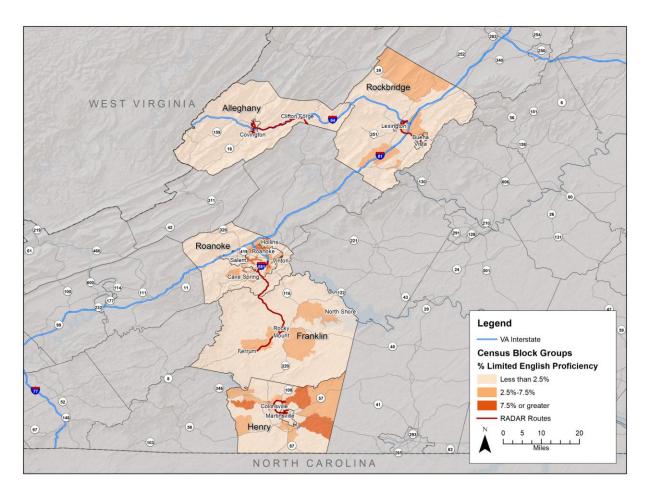


Figure 2 - RADAR Service Area LEP Rates

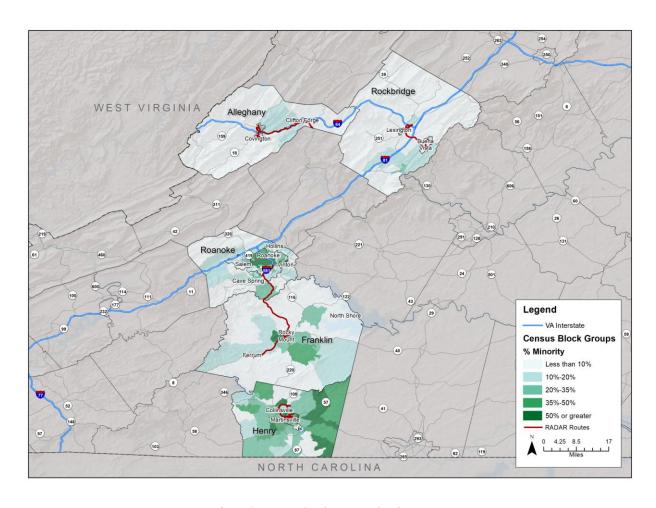


Figure 3 - RADAR Service Area Minority Rates

#### Unified Human Services Transportation Systems, Inc. **Board of Directors**

#### MINUTES

#### Tuesday, November 16, 2021

NAME	PRESENT	EXCUSED
Tom Roberts (President)	1	
Larry Dickenson (Vice President)	✓	
Scott McCoy (Secretary)	1	
Stebbins Hubard (Treasurer)		✓
Sam Long	✓	
Bruce Hollar		✓
Thelma Haynesworth	1	
Bill Stephenson	✓	
Rob Jennings		1
Freda Smith	✓	

Staff Present:

Nathan T. Sanford Executive Director

Bert Jones

Director of Finance

The Board of Directors of Unified Human Services Transportation Systems, Inc. met on Tuesday, November 11, 2021 via Zoom video/audio conference. President Tom Roberts called the meeting to order at 10:01 am.

#### **Board Minutes:**

The September 14, 2021 minutes were presented and reviewed. Ms. Smith motioned to approve the minutes as presented. Mr. Long seconded. The motion carried.

#### Financial Reports:

Mr. Jones reviewed with the Board the financial reports for the month of September 2021. After discussion, Mr. Dickenson moved to approve the financial reports as presented. Mr. Stephenson seconded. The motion carried.

#### **Executive Director's Report:**

The Executive Director (ED) provided an update on the COVID-19 pandemic and its effects on the agency. The agency is less than 50% fully vaccinated. The current plan is to end hazard pay when the TSA mask mandate ends in mid-January, but that will need to be revisited based on caseload and agency staffing. The agency's second paycheck protection program loan forgiveness application is in progress.

The ED informed the board of a recent and ongoing crisis with hiring and retention of operators (drivers). He laid out possible options for recovering unbudgeted expenses if the board were to increase the operator wage. After discussion, Mr. Long proposed a motion that the base agency

#### Board Minutes November 11, 2021

wage be set at \$15.00 per hour for operators, with proportional increases throughout the rest of the agency operator wage bracket. Mr. Dickenson seconded the motion. The motion carried.

The ED indicated that the agency is moving forward with a change in payroll provider that might require board approval of a change to paid time off accruals, as currently stated in the agency personnel manual. The ED will provide additional updates, as needed, going forward.

The ED briefed the board on the continuing investigation related to CORTRAN and the Office of the Attorney General (OAG). Agency counsel is planning to submit a FOIA request to gain business information related to the County's contract with Via.

Additionally, the ED mentioned that the 2021 Community Transportation Association of America's (CTAA) Conference and Expo was held in early November in Richmond. The ED graduated from the 2019 Emerging Leader's Academy class after making a presentation and hosting a poster session for his final project.

#### Old Business:

The ED led a discussion of the agency's business development plan.

The ED mentioned that a meeting of the ad hoc membership committee will be scheduled in the coming months.

#### **New Business:**

The ED presented the annual update to the agency's Title VI plan. After review and discussion, Mr. Long motioned that the update be approved as presented. Ms. Smith seconded the motion. The motion carried.

The ED shared a draft outline of a new agency purchasing policy. Action on the policy is tabled until the full policy update is ready to be shared with the board.

Ms. Smith motioned that the agency provide annual bonuses not to exceed \$30,000 in total. Ms. Haynesworth seconded. The motion carried.

#### Announcements

The next Board meeting is set for 10:00 am on Tuesday, January 25, 2022 and will be a Zoom video/audio conference.

#### Adjournment:

The meeting was adjourned at 11:08 AM.

Board Minutes November 11, 2021

Respectfully submitted,

Scott McCoy

1-29-22

Date