

RADAR

EQUAL EMPLOYMENT OPPORTUNITY POLICY

MARCH 31, 2025

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Section 1 - Policy Statement

RADAR has a strong commitment to the community we serve and our employees. As an equal opportunity employer, we strive to have a workforce that reflects the community we serve. No person is unlawfully excluded from employment opportunities based on race, color, religion, national origin, sex (including gender identity, sexual orientation, and pregnancy), age, genetic information, disability, veteran status, or other protected class.

RADAR Equal Employment Opportunity (EEO) policy applies to all employment actions, including but not limited to, recruitment, hiring, selection for training, promotion, transfer, demotion, layoff, termination, rates of pay, or other forms of compensation.

All applicants and employees have the right to file complaints alleging discrimination. Retaliation against an individual who files a charge or complaint of discrimination, participates in an employment discrimination proceeding (such as an investigation or lawsuit), or otherwise engages in protected activity is strictly prohibited and will not be tolerated.

RADAR is committed to providing reasonable accommodations to applicants and employees who need them because of a disability or to practice or observe their religion, absent undue hardship.

As RADAR's Executive Director, I maintain overall responsibility and accountability for RADAR's compliance with its EEO policy and plan. To ensure day-to-day management, including program preparation, monitoring, and complaint investigation, I have appointed the Director of Human Resources and Compliance as RADAR's EEO officer. The Director of Human Resources and Compliance will report directly to me and acts with my authority with all levels of management and employees.

All RADAR executives, management, and supervisory personnel, however, share in the responsibility for implementing and monitoring RADAR's EEO policy and plan within their respective areas and will be assigned specific tasks to ensure compliance is achieved. RADAR will evaluate its managers' and supervisors' performance on their successful implementation of RADAR's policies and procedures, in the same way RADAR assesses their performance regarding other agency's goals.

RADAR is committed to undertaking and developing a written nondiscrimination program that sets forth the policies, practices and procedures, with goals and timetables, to which the agency is committed and make the EEO policy and plan available for inspection by any employee or applicant for employment upon request.

I am personally committed to a workplace that acts upon its daily responsibility to treat all applicants and employees with dignity and respect, as well as equitably under the guidelines of our EEO policy and plan.



Nathan T. Sanford
Executive Director

July 7, 2025

Date

Guiding Legislation:

- Equal Pay Act of 1963, 29 U.S.C. 201
- Title VI of the Civil Rights Act of 1964, 42 U.S.C. 2000d
- Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. 2000e
- Age Discrimination in Employment Act of 1967, 29 U.S.C. 633a
- Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. 794
- 28 CFR Part 42, Subpart F, "Coordination of Enforcement of Nondiscrimination in Federally Assisted Programs"
- 29 CFR Part 1605, "Guidelines on Discrimination Because of Religion"
- 29 CFR Part 1606, "Guidelines on Discrimination Because of National Origin"
- 29 CFR Part 1607, "Uniform Guidelines on Employee Selection Procedures"
- 29 CFR Part 1620, "The Equal Pay Act"
- 29 CFR Part 1625, "Age Discrimination in Employment Act"
- 49 CFR Part 21, "Nondiscrimination in Federally Assisted Programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964"
- 49 CFR Part 27, "Nondiscrimination on the Basis of Handicap in Financial Assistance Programs"
- Part II, Section 110(a) of the FTA Standard Grant Contract, dated 9-87

Section 2 - Dissemination

According to the U.S. Department of Transportation's FTA C 4701.1A circular dated October 31, 2016 and revised April 1, 2017, public transit agencies receiving federal funding assistance in excess of \$1,000,000 in the previous federal fiscal year and employing 50 or more transit-related employees must prepare, implement, and evaluate a formalized EEO Plan (EEO Plan). Formalized communication mechanisms have been established to publicize and disseminate RADAR's policies to its employees, applicants, and the general public.

Formalized communication mechanisms are divided into two categories: External dissemination and internal dissemination.

External Dissemination

The EEO Plan will be disseminated under the guidance of RADAR's Executive Director. The general guidelines for external dissemination shall be:

- All advertisements for employment will contain the following statement, "*RADAR is an Equal Employment Opportunity Employer*" at the bottom of the advertisement.
- The Equal Employment Opportunity Plan is posted on RADAR's website as an employee and applicant resource.
- Any employee involved in organizations and/or community groups which have special contacts with minorities and women's groups are encouraged to report to the Executive Director about the existence of such groups. RADAR will provide a copy of its EEO policy to these entities.

Internal Dissemination

- All new employees, both supervisory and non-supervisory, will be informed of the EEO policy and plan within 90 days of hire.
- All employees will undergo EEO retraining. This training will be conducted annually.
- The EEO plan, including all policies and procedures, is incorporated into the Personnel Policies.
- The Executive Director will conduct a semiannual meeting in January and July with Senior Staff to discuss the EEO Plan and its implementation.
- Meet with employees and affinity groups to seek input on the plan implementation.
- EEO-related posters will be posted on employee bulletin boards along with a copy of the EEO policy statement.
- The Equal Employment Opportunity Plan (EEO Plan) is posted on RADAR's website as an employee and applicant resource.

Section 3 - Designation of Responsibility

The Executive Director is recognized as the point of final authority and responsibility for RADAR's EEO Plan. The Director of Human Resources and Compliance will serve as the EEO Officer and has immediate and continuing administrative responsibility and authority, which is delegated by the Executive Director, in matters related to RADAR's total equal employment affirmative action obligations. Each RADAR Senior Staff team member will be responsible within his/her respective duties for EEO plan implementation and progress.

EEO Officer

The EEO Officer will coordinate and administer the day-to-day operation of the EEO Plan. The responsibilities of the EEO Officer include, but are not limited to, the following:

- Developing the EEO policy statement and a written EEO plan.
- Assisting management in collecting and analyzing employment data, identifying problem areas, setting goals and timetables, and developing programs to achieve goals.
- Designing, implementing, and monitoring internal audit and reporting systems to measure program effectiveness and to determine where progress has been made and where proactive action is needed.
- Reviewing the agency's nondiscrimination plan with all managers and supervisors to ensure that the policy is understood.
- Concurring in the hiring and promotion process.
- In conjunction with human resources, periodically reviewing employment practices policies (e.g., hiring, promotions, training), complaint policies, reasonable accommodation policies, performance evaluations, and grievance procedures.
- Reporting at least semiannually to the Executive Director on progress in relation to the agency's goals and on contractor and vendor compliance.
- Serving as liaison between the agency; Federal, state, county, and local governments; regulatory agencies; and community groups representing minorities, women, and persons with disabilities, and others.
- Maintaining awareness of current EEO laws and regulations, and ensuring the laws and regulations affecting nondiscrimination are disseminated to responsible officials.
- Investigating complaints of EEO discrimination.
- Providing EEO training for employees.
- In conjunction with human resources, advising employees and applicants of available training programs and professional development opportunities and the entrance requirements.
- Auditing postings of the EEO policy statement to ensure compliance information is posted and up to date.

Senior Staff (as defined by the Executive Director)

- Ensuring that hiring, training, promotion, and development opportunities at all levels of his or her area of responsibility are made without regard to race, color, religion, national origin, sex (including gender identity, sexual orientation, and pregnancy), age, genetic information, disability, veteran status, or other protected class.
- Assisting in identifying problem areas.
- Reviewing qualifications of employees in areas of responsibility to ensure minorities and women are given full opportunity for transfers and promotions.
- Participating in periodic audits to ensure that each agency unit is in compliance.

- Taking action to prevent discriminatory behavior in their areas of responsibility, including, but not limited to, sexual harassment.
- Ensuring that posters and notices are properly displayed in areas of responsibility.
- Ensuring that management and supervisory personnel in their areas of responsibility comply with the spirit and policies of the EEO.
- Reporting any claim of discrimination to the Assistant Executive Director.
- Cooperating with compliance reviews, government funding agencies, government investigation agencies, and/or the Office of Civil Rights and Labor Relations relative to the discharge of their duties.

All Staff

- Cooperating with the EEO Officer in review of information and investigation of complaints.
- Participating actively in periodic audits of all aspects of employment to identify and remove barriers obstructing the achievement of specified goals and objectives.
- Being actively involved with local minority organizations, women's groups, community action organizations, and community service programs designed to promote EEO.
- Encouraging employee participation to support the advancement of the EEO Program (e.g., professional development and career growth opportunities, posting promotional opportunities, shadowing, mentoring).

Section 4 - Utilization Analysis

As part of the EEO Program, RADAR will complete a utilization analysis. The utilization analysis identifies job categories that have an underutilization or concentration of minorities and women in relation to their availability in the relevant labor market. The analysis also helps establish the framework for goals and timetables to correct employment practices that contributed to any identified underutilization or concentration.

EEO Job Categories:

Job Group	Category	Number of RADAR employees as of 03/31/2025
1	Officials and Administrators	6
2	Professionals	0
3	Technicians	0
4	Protective Service Workers	0
5	Paraprofessionals	0
6	Administrative Support Workers	9
7	Skilled Craft Workers	2
8	Service-Maintenance Workers	111

Definitions of categories found in Appendix A

Availability Analysis

See attached Utilization Analysis worksheet.

Section 5 - Goals and Timetables

RADAR's Equal Employment Opportunity Program has been established to ensure a diverse workforce. As of March 2025, RADAR employed a total of 128 employees. Of the 87 employees that opted to self-identify gender, 35 are female, which is 40.22% of the workforce. Of the 87 employees that opted to self-identify ethnic origin, 52 identified as a minority, which is 59.77% of the workforce.

RADAR employs workers in four of the eight job group categories. Using the most recent data from 2018 provided by the United States Census Bureau, RADAR has met or exceeded the availability of females in job groups six and eight and met or exceeded the availability of minorities in job groups one, six and eight.

RADAR recognizes that job group one does not have any females and that job group seven does not have any females or minorities; however, RADAR only employs six employees in job group one and two employees in job group seven. Due to the low turn-over rate for these eight positions, a long-term goal is unknown at this time.

Section 6 - Assessment of Employment Practices

RADAR is fully committed to a workforce that reflects the community we serve. RADAR will not tolerate any person being unlawfully excluded from employment or promotion opportunities based on race, color, religion, national origin, sex (including gender identity, sexual orientation, and pregnancy), age, genetic information, disability, veteran status, or other protected class.

RADAR's commitment to EEO compliance is demonstrated in the success the organization has achieved in meeting or exceeding the availability of females in three of the four applicable job categories and all four applicable job categories for minorities. To continue RADAR's successes and meet the goals previously stated, RADAR will:

- Post jobs on minority-focused websites, newspapers and other advertising media.
- Work with areas' workforce, training and ethnic community groups and Chambers of Commerce to reach female and minority groups.

Testing

Potential bus driver candidates must pass one test prior to employment; a job activities analysis (physical agility test). After completing training, bus driver candidates complete a written test to ensure knowledge of RADAR policies, rules, regulations, and information.

The determination of a bus driver candidate passing the job activities analysis is pass/fail. If the candidate is unable to complete more than one activity, this will be considered a fail. The only exception is the wheelchair manipulation activities as these are critical job duties. Information is given to the Road Supervisors concerning the candidate's demonstrated level of function and if they were able to complete all activities or not. Additionally, information regarding demeanor, work pace, and any volunteered information relevant to successful employment is conveyed. The test administrator does not inform the candidate whether they passed or failed the test. The Director of Transportation or Director of Regional Transit is provided a copy of the analysis and informs the candidate of the results. Bus driver trainees complete a 40-question written test to ensure knowledge of RADAR policies, rules, regulations, and information. Each question has a 2.5 point value with a passing score of 80 or better needed. If a trainee does not achieve the minimum score he/she will go through a remediation lesson/class to ensure understanding prior to a retest.

Promotions and Transfers

RADAR encourages its current employees to advance within the organization. As stated in RADAR's Personnel Policy, job openings are posted internally for qualified candidates to apply. Additionally, bus operators are encouraged to learn, and offered training, to work in the office. This cross-training increases the employee's skills and makes them more marketable and competitive for promotions and transfer opportunities. Additionally, leadership training is scheduled for employees with identified talent. Such training is provided through the local Community College, Community Transportation Association of America, National Transit Institute, or other recognized training programs.

Seniority Practices

RADAR uses seniority to determine work assignments and vacation selection for all employees.

Training

Beyond required training to perform the duties required of each position, RADAR works within its

budget to offer additional training opportunities. Bus operators are encouraged to learn, and offered training, to work in the office. This cross training increases the employee's skills and makes them more marketable and competitive for future opportunities as they become available. Office staff identified for increased responsibilities are offered to attend formal supervisory training based on their existing skills and abilities. Through outreach efforts RADAR works with female and minority groups to identify skills needed to fill vacancies and options to gain those skills.

Compensation and Benefits

It is RADAR's policy to administer wages and salaries based on the duties of the job performed and the individual's prior work experience, education, performance, and training. RADAR request salary market surveys yearly. These surveys ensure each person is paid a competitive salary compared to similar jobs in the area. The Executive Director shall, prior to the preparation of yearly budget estimates, make an analysis and recommendation on the pay plan. This analysis may include such items as changes in prevailing rates of pay in comparable positions in the public sector, and in the local private sector; recruitment and retention experience; and internal pay relationships among classes.

Disciplinary Procedures and Termination Practices

RADAR recognizes the need for clearly defined disciplinary procedures and termination practices. Therefore, these procedures and practices are defined in RADAR's personnel handbook.

Statistical Impact of Employment Practices on Minorities and Women

See attached Employment Practices worksheet.

Section 7 - Monitoring and Reporting

The Executive Director will conduct a semiannual meeting (January and July) with Senior Staff. These meetings serve to discuss the EEO Program and its implementation and meet with employees and affinity groups to seek input on the program implementation. These semiannual meetings will enable RADAR to evaluate its EEO Program and take any necessary corrective action regarding the development and execution of programs, goals, and timetables. Following the conclusion of these semiannual meetings, the EEO Officer will report the outcomes to the RADAR Board of Directors.

Section 8 - EEO Complaint Process

Any employee or applicant alleging to be subjected to discrimination, unfair practice, or retaliation on the basis of any of the protected classifications noted in the EEO Policy Statement may file a written complaint within 180 days of the alleged violation to the EEO Officer located at 2762 Shenandoah Ave NW; Roanoke, VA 24017, or by telephone at (540) 343-1721 Ext. 106. Upon filing the complaint of alleged discrimination, the EEO Officer will proceed with an investigation to determine if there has been a violation of this policy.

If for some reason an employee or applicant does not want to bring a complaint to the EEO Officer, then the employee or applicant should contact the Executive Director concerning the complaint. The Executive Director can be contacted by writing to 2762 Shenandoah Ave NW; Roanoke, VA 24017, or by telephone at (540) 343-1721 Ext. 102. The Executive Director will communicate and provide the results of his or her investigation to the EEO Officer.

Confidentiality will be maintained to the extent that it is practical to conduct a full investigation to make a determination. All employees are required to fully cooperate during the course of an investigation.

If it is determined that a violation of this Policy has occurred, RADAR will take immediate action to remedy the situation. Any employee who is found to have violated this policy may be subject to disciplinary action, up to and including termination.

Section 9 - Policy Execution

This Equal Employment Opportunity policy has been executed this day, March 31st, 2025.

Nathan T. Sanford, Executive Director

Name and Title

A handwritten signature in blue ink, appearing to be 'Nathan T. Sanford', written over a horizontal line.

Signature

Appendix A – Description of Job Categories

Officials and Administrators

Occupations requiring administrative personnel who set broad policies, exercise overall responsibility for execution of these policies, and direct individual departments or special phases of an agency's operation. Does not include sworn administrators. Examples: Executives, middle management, plan managers, department managers, superintendents, salaried supervisors who are members of management, purchasing agents, and buyers.

Professionals

An occupation requiring either a college degree or experience of such a kind provides a comparable background. Does not include sworn professionals. Examples: Attorneys, accountants, auditors, airplane pilots, navigators, architects, artists, chemist, designers, dietitians, editors, engineers, librarians, mathematicians, natural scientists, registered professional nurses, personnel and labor relations workers, physical scientist, physicians, social scientist, and teachers, research assistants, medical aides, child support worker, welfare service aides, library assistants and clerks, and ambulance attendants.

Technicians

Occupations requiring a combination of basic scientific knowledge and manual skill which can be obtained through two years of post-high school education, such as may be obtained through a junior college, technical institute, or through equivalent on the job training. Examples: Computer programmers, computer operators, drafting aides, electricians, engineering aides, junior engineer, mathematical aides, licensed practical or vocational nurses, photographers, radio operators, scientific assistants, surveyors, technical illustrators, medical technicians, dental technicians, electronic technicians, and physical science technicians.

Protective Service Workers

All sworn and non-sworn occupations relating to the protection of people and property. Examples: Police officers, firefighters, security guards, fire protection guards, animal control workers, detectives, sworn investigators, bailiffs, correctional officers, wardens, marshals, sheriffs, deputies, harbor-patrol officers, and park rangers. Protective Service Breakdown: a) Officials – all sworn officers beyond entry-level (Sergeants, Lieutenants, Captains, etc.) b) Patrol officers – all entry-level officers.

Paraprofessionals

Occupations requiring basic semi-professional skills, which may be obtained through a year of post high school education, such as, may be obtained through a junior college or through equivalent on the job training. Examples: Paralegals, legal assistants, bookkeepers, insurance agents, real estate agents, and personnel assistants.

Administrative Support (Including Clerical and Sales)

Includes all clerical type work, regardless of the level of difficulty, where the duties are predominantly non-manual, although some manual work not directly involved with altering or transporting the products is included. Examples: Cashiers, bill collectors, account collectors, messengers, office helpers, office machine operators, shipping and receiving clerks, stenographers, typist, secretaries and receptionist.

Skilled Craft Workers

Manual workers who typically operate machine or processing equipment or perform other factory type duties of a skill level that can be mastered after an extensive period of training. Examples: Mechanics, repairers, skilled machine operators, typesetters, engravers, motion picture projectionists, stationary engineers, tailors, apprentices, delivery workers, motor operators, photographic process workers, truck and tractor drivers, welders, flame cutters, plumbers, bricklayers, carpenters, machinists, metalworkers, and auto attendants.

Service-Maintenance

Occupations in which workers perform duties, which result in or contribute to the comfort, convenience, or hygiene of the general public or which contribute to the upkeep and care of buildings, facilities, or grounds of public property. Examples: Bus drivers, cleaners, cafeteria workers, maintenance workers, and garbage laborers.

Source: www.eeoc.gov

Appendix B - EEO Job Categories at RADAR

Job Group 1 - Officials and Managers

Executive Director
Director of Finance
Assistant Director of Finance
Director of Human Resources and Compliance
Director of Transportation
Director of Regional Transit

Job Group 2 - Professionals

Job Group 3 – Technicians

Job Group 4 – Protective Service Workers

Job Group 5 – Paraprofessionals

Job Group 6 – Administrative Support Workers

Accountant Clerk
Lead Dispatcher
Dispatchers

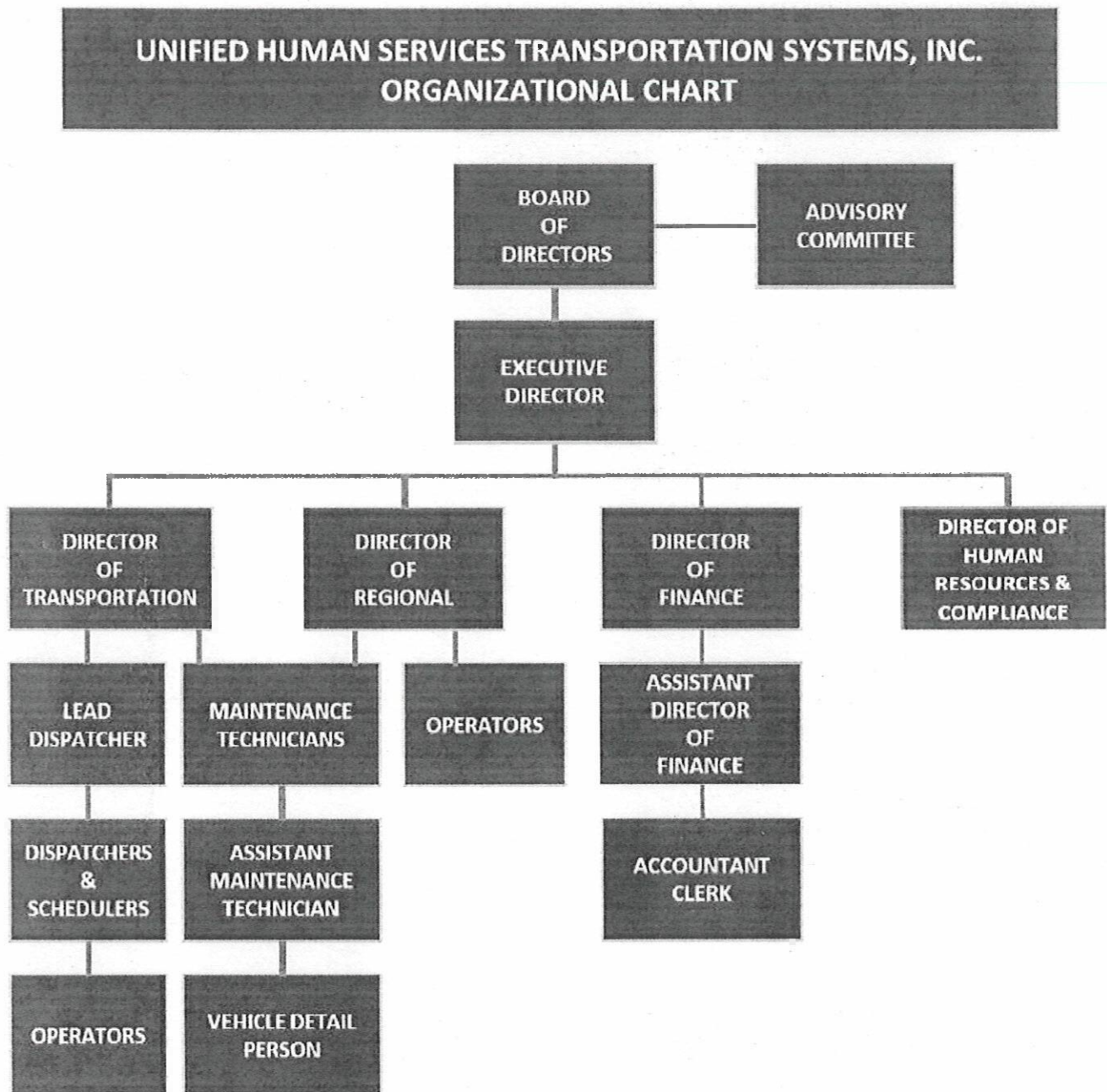
Job Group 7 – Skilled Craft Workers

Lead Mechanic
Mechanic

Job Group 8 – Service-Maintenance Workers

Operators (Drivers)
Vehicle Detail Personnel

Appendix C – Organizational Chart



Appendix D – RADAR Board of Directors Acknowledgement

I hereby acknowledge the receipt of the RADAR's EEO Policy and Program. The RADAR Board of Directors has reviewed and approved the EEO Policy and Program. We are committed to ensuring that no person is unlawfully excluded from employment opportunities based on race, color, religion, national origin, sex (including gender identity, sexual orientation, and pregnancy), age, genetic information, disability, veteran status, or other protected class.



Signature of Authorizing Official
Frank Boxley III, President
RADAR

10/29/25

Date